#### **4.1 Why Think Trauma for Staff?**

Think about a time that you fe	elt cared for at work and consider the following questions:
How did your attitude chan	nge after you felt cared for at work?
How do you think feeling ca	ared for at work relates to a trauma-informed approach?

#### PROFESSIONAL QUALITY OF LIFE SCALE (PROQOL)

#### COMPASSION SATISFACTION AND COMPASSION FATIGUE

(PROQOL) VERSION 5 (2009)

When you [help] people you have direct contact with their lives. As you may have found, your compassion for those you [help] can affect you in positive and negative ways. Below are some-questions about your experiences, both positive and negative, as a [helper]. Consider each of the following questions about you and your current work situation. Select the number that honestly reflects how frequently you experienced these things in the <u>last 30 days</u>.

I=Neve	er 2=Rarely	3=Sometimes	4=Often	5=Very Often
1.	I am happy.			
2.	I am preoccupied with more	than one person I [help].		
3.	I get satisfaction from being a	able to [helþ] people.		
4.	I feel connected to others.			
5.	I jump or am startled by une	xpected sounds.		
6.	I feel invigorated after worki	ng with those I [help].		
7.	I find it difficult to separate n	ny personal life from my life a	ıs a [helper].	
3. 4. 5. 6. 7. 8.	I am not as productive at wo [help].	rk because I am losing sleep	over traumatic exp	eriences of a person I
9.	I think that I might have been	affected by the traumatic st	ress of those I [help	o].
10.	I feel trapped by my job as a	[helper].		
11.	Because of my [helping], I ha	ve felt "on edge" about vario	us things.	
12.	I like my work as a [helper].			
12. 13. 14. 15. 16. 17. 18. 19. 20. 21. 22. 23.	I feel depressed because of t	he traumatic experiences of	the people I [help].	
14.	I feel as though I am experie	_	I have [helped].	
15.	I have beliefs that sustain me			
16.	I am pleased with how I am a		techniques and pro	otocols.
17.	I am the person I always war			
18.	My work makes me feel satis			
19.	I feel worn out because of m			
20.	I have happy thoughts and fe	=		them.
21.	I feel overwhelmed because	·	ndless.	
22.	I believe I can make a differe	· ·		
23.	I avoid certain activities or si people I [help].	tuations because they remind	1 me of frightening	experiences of the
24.	I am proud of what I can do			
25.	As a result of my [helping], I		oughts.	
26.	I feel "bogged down" by the	•		
27.	I have thoughts that I am a "s			
28.	I can't recall important parts	of my work with trauma vict	ims.	
29.	I am a very caring person.			
30.	I am happy that I chose to do	this work.		

#### YOUR SCORES ON THE PROQOL: PROFESSIONAL QUALITY OF LIFE SCREENING

Based on your responses, place your personal scores below. If you have any concerns, you should discuss them with a physical or mental health care professional.

#### Compassion Satisfaction \_\_\_\_\_

Compassion satisfaction is about the pleasure you derive from being able to do your work well. For example, you may feel like it is a pleasure to help others through your work. You may feel positively about your colleagues or your ability to contribute to the work setting or even the greater good of society. Higher scores on this scale represent a greater satisfaction related to your ability to be an effective caregiver in your job.

The average score is 50 (SD 10; alpha scale reliability .88). About 25% of people score higher than 57 and about 25% of people score below 43. If you are in the higher range, you probably derive a good deal of professional satisfaction from your position. If your scores are below 40, you may either find problems with your job, or there may be some other reason—for example, you might derive your satisfaction from activities other than your job.

#### Burnout

Most people have an intuitive idea of what burnout is. From the research perspective, burnout is one of the elements of Compassion Fatigue (CF). It is associated with feelings of hopelessness and difficulties in dealing with work or in doing your job effectively. These negative feelings usually have a gradual onset. They can reflect the feeling that your efforts make no difference, or they can be associated with a very high workload or a non-supportive work environment. Higher scores on this scale mean that you are at higher risk for burnout.

The average score on the burnout scale is 50 (SD 10; alpha scale reliability .75). About 25% of people score above 57 and about 25% of people score below 43. If your score is below 43, this probably reflects positive feelings about your ability to be effective in your work. If you score above 57 you may wish to think about what at work makes you feel like you are not effective in your position. Your score may reflect your mood; perhaps you were having a "bad day" or are in need of some time off. If the high score persists or if it is reflective of other worries, it may be a cause for concern.

#### Secondary Traumatic Stress\_\_\_\_\_

The second component of Compassion Fatigue (CF) is secondary traumatic stress (STS). It is about your work related, secondary exposure to extremely or traumatically stressful events. Developing problems due to exposure to other's trauma is somewhat rare but does happen to many people who care for those who have experienced extremely or traumatically stressful events. For example, you may repeatedly hear stories about the traumatic things that happen to other people, commonly called Vicarious Traumatization. If your work puts you directly in the path of danger, for example, field work in a war or area of civil violence, this is not secondary exposure; your exposure is primary. However, if you are exposed to others' traumatic events as a result of your work, for example, as a therapist or an emergency worker, this is secondary exposure. The symptoms of STS are usually rapid in onset and associated with a particular event. They may include being afraid, having difficulty sleeping, having images of the upsetting event pop into your mind, or avoiding things that remind you of the event.

The average score on this scale is 50 (SD 10; alpha scale reliability .81). About 25% of people score below 43 and about 25% of people score above 57. If your score is above 57, you may want to take some time to think about what at work may be frightening to you or if there is some other reason for the elevated score. While higher scores do not mean that you do have a problem, they are an indication that you may want to examine how you feel about your work and your work environment. You may wish to discuss this with your supervisor, a colleague, or a health care professional.

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#### WHAT IS MY SCORE AND WHAT DOES IT MEAN?

In this section, you will score your test so you understand the interpretation for you. To find your score on **each section**, total the questions listed on the left and then find your score in the table on the right of the section.

#### **Compassion Satisfaction Scale**

Copy your rating on each of these questions on to this table and add them up. When you have added then up you can find your score on the table to the right.

3.	
6.	
12.	
16.	
18.	
20.	
22.	
24.	
27.	
30.	

Total:

The sum of my Compassion Satisfaction questions is	So My Score Equals	And my Compassion Satisfaction level is
22 or less	43 or less	Low
Between 23 and 41	Around 50	Average
42 or more	57 or more	High

#### **Burnout Scale**

On the burnout scale you will need to take an extra step. Starred items are "reverse scored." If you scored the item 1, write a 5 beside it. The reason we ask you to reverse the scores is because scientifically the measure works better when these questions are asked in a positive way though they can tell us more about their negative form. For example, question 1. "I am happy" tells us more about

You	Change	the effects
Wrote	to	of helping
	5	when you
2	4	are not
3	3	happy so
4	2	you reverse
5	I	the score

*I	_=	
*4.	_ =	
8	_	
10	_	
*15	_ =	
*I7	_ =	
19	_	
21	_	
26	_	
*29	_ =	
Total:		

The sum of my Burnout Questions is	So my score equals	And my Burnout level is
22 or less	43 or less	Low
Between 23 and 41	Around 50	Average
42 or more	57 or more	High

#### **Secondary Traumatic Stress Scale**

Just like you did on Compassion Satisfaction, copy your rating on each of these questions on to this table and add them up. When you have added then up you can find your score on the table to the right.

5.		
7.		
9.		
11.		
13.		
14.		
23.		
25.		
28.		
То	tal:	

2.

The sum of my Secondary Trauma questions is	So My Score Equals	And my Secondary Traumatic Stress level is
22 or less	43 or less	Low
Between 23 and 41	Around 50	Average
42 or more	57 or more	High

#### **4.2 Self-Care Assessment**

The following worksheet for assessing self-care is not exhaustive, merely suggestive. Feel free to add areas of self-care that are relevant for you and rate yourself on how often and how well you are taking care of yourself these days. When you are finished, look for patterns in your responses. Are you more active in some areas of self-care? Do you tend to ignore others? Are there items on the list that hadn't even occurred to you? Listen to your internal responses and dialogue about self-care, and take note of anything you would like to prioritize moving forward.

Rate the following areas according to how well you think you are doing:

3 = I do this well (e.g., frequently); 2 = I do this OK (e.g., occasionally); 1 = I barely or rarely do this; 0 = I never do this

Exercise Eat healthily Get massages Take vacations Get enough sleep Do some fun artistic activity (Other)
Eat healthily Get massages Take vacations Get enough sleep Do some fun artistic activity
Get massages Take vacations Get enough sleep Do some fun artistic activity
Take vacations Get enough sleep Do some fun artistic activity
Get enough sleep Do some fun artistic activity
Do some fun artistic activity
(Other)
Make time for self-reflection
Write in a journal
Attend to minimizing life stress
Be curious
Say no to extra responsibilities
Be okay leaving work at work
(Other)
Love myself
Allow myself to cry
Give myself affirmation/praise
Find things that make me laugh
(Other)

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Spiritual Self-Care	
Make time for reflection	Spend time in nature
Find a spiritual connection or community	Be open to inspiration
Be aware of non-material aspects of life	Cherish my optimism and hope
Try at times not to be in charge or the expert	Be open to knowing
Identify what is meaningful to me	Meditate
Seek out reenergizing or nourishing experiences	Find time for prayer or praise
Contribute to causes in which I believe	Have experiences of awe
Read or listen to something inspirational	(Other)
Relationship Self-Care	
Schedule regular dates with my partner	Make time to be with friends
Call, check on, or see my relatives	Ask for help when I need it
Share a fear, hope, or secret with someone I trust	Communicate with my family
Stay in contact with faraway friends	Enlarge my social circle
Make time for personal correspondence	Spend time with animals
Allow others to do things for me	(Other)
Workplace or Professional Self-Care	
Take time to chat with coworkers	Make quiet time to work
Identify projects/tasks that are exciting	Take a break during the day
Balance my load so that nothing is "way too much"	Set limits with my boss/peers
Arrange work space to be comfortable	Have a peer support group
Get regular supervision or consultation	Identify rewarding tasks
Negotiate/advocate for my needs	(Other)
Overall Balance	
Strive for balance within my work-life and work day	
Strive for balance among my family, friends, and rel	lationships
Strive for balance between play and rest	
Strive for balance between work/service and person	nal time
Strive for balance in looking forward and acknowled	dging the moment
Areas of Self-Care that are Relevant to You	
(Other)	
(Other)	

Adapted from Saakvitne, Pearlman, & Staff of TSI/CAAP (1996). Transforming the Pain: A Workbook on Vicarious 999oTraumatization. Norton. Adapted by Lisa D. Butler, PhD.

#### 4.3 Invisible Suitcase

Being immersed in the traumas of our youth can affect our worldview. It can have an impact on what we believe about the world, ourselves, youth, and others. Like our youth, we too develop an "invisible suitcase" of thoughts and beliefs as a result of our experience.

Think about the answers to the following questions. You may also choose to respond to these questions based upon your observations of co-workers. Sometimes we are better at recognizing changes in others than we are at recognizing them in ourselves.

1.	What are the ways you feel your work has had a negative influence on what matters to you in life?
2.	What are the ways you feel your work has had a negative influence on the way you see the world?
3.	What are the ways you feel your work has had a negative influence on the way you see yourself or the ways others in your life see you?
4.	What are the ways you feel your work has had a negative influence on the way you view others?

#### **4.4 Impact of Secondary Traumatic Stress**

Below are various ways that secondary traumatic stress has impacted an individual and factors that can lead to a greater impact.

#### **Emotional/Psychological**

- Distancing
- Negative self-image
- Depression or anxiety
- Reduced ability to feel sympathy & empathy
- Anger, mood swings or cynicism & resentment
- · Problems sleeping
- Headaches
- Abdominal pain
- Back pain
- Eye twitch

- Extreme emotions
- Dread of working with certain cases
- Feeling professional helplessness
- Depersonalization
- Poor boundaries
- Implicit Bias

#### **Physical**

- Brusing (teeth grinding)
- Hives
- Poor concentration, forgetfulness
- Hypertension
- · Cardiovascular disease

#### **Risk Factors for Increased Impact of STS**

- Higher dose of exposure to STS (i.e., hearing stories about trauma from others, including co-workers venting about stories)
- Personal history of previous trauma exposure, particularly when trauma exposure led to untreated traumatic stress reactions.
- Lower levels of support from important others at work and in personal life. This includes supervisors, coworkers, and important people in our personal lives.
- · Having low sense of competence and unable to complete job effectively due to lack of training in evidence-based responses to trauma.
- Individuals who are new to their job are more susceptible to the impact of STS.
- Tendency towards negative coping styles such as overworking, bottling up or numbing emotional responses, isolating, or passivity.

Which of	t these signs a	nd risk factors	do you believe	occur most an	nong your co-w	orkers?

#### **4.5 Organizational Stress and Solutions**

Identify organizational stressors that arise in your organization and possible solutions.

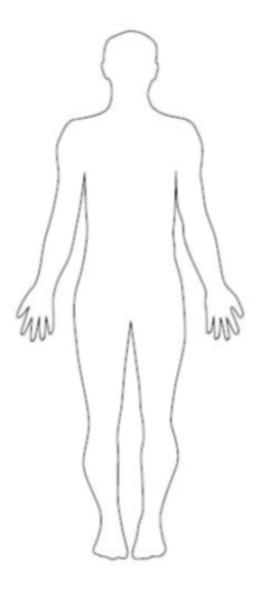
Organizational Stressors	Organizational Solutions		

#### **4.6 The Stress Awareness Tool**

We all have periods of time when we feel overwhelmed. Every day we feel some degree of hassle or strain sue to minor stressors (e.g., you overslept or are stuck in traffic) or major situations (e.g. job insecurity or illness). Stress can manifest itself in many ways. Think about how you are affected by various stressors and complete the list below.

Ways in which my body reacts to stress:
1
2
3
4
5
Ways in which my personal life is affected by stress:
1
2
3
<ol> <li>4</li></ol>
Ways in which my professional life is affected by stress:
1
2. —
3. ————————————————————————————————————
4. —
5. ————————————————————————————————————

#### **4.6 The Stress Awareness Tool (continued)**



Put an X on the body in all the places where you feel stress.

# re— g the one's

Facts about Optimism

# **Optimism**

is the skill of focusing on the **positive** — without denying the **negative** —

and channeling one's energy towards what is **controllable** 

# Optimistic people:

- Tend to have greater motivation, greater resilience, more positive moods, higher achievement and a greater sense of control
- Tend to feel and perform better
- Tend to have more positive relationships



# Optimism — Working the Positive

# FOR EACH NEGATIVE STATEMENT WRITE TWO POSITIVE/OPTIMISTIC RESPONSES:

This is all messed up, it's not going to work. (Example: It will work if I try another way.) This is not the way it should be. After four hours of trying, this is looking worse and worse. None of my clients see what I am trying to do for them. You are never able to get anything right.

#### **4.7 Active Coping Plan**

	nelmed? a	
	)	
C	;	
	are the early warning signs that you experience in your body or through your behavior noughts that indicate you are becoming too stressed or emotionally overwhelmed?	, emotions
a	1	
b	)	
C	)	
with th	dering the handouts used in this training, what active coping strategies would you embe specific responses to the questions above?  a. Short-Term/Immediate: Active coping strategies you can do in the moment to reduce of triggers/reminders or manage early warning signs.  •	
	•	_
	•	_
	•	_
	•	_
b	b. Long-Term/Preventative/Repair: Active coping strategies you can do over time to protoo overwhelmed or repair damage caused by feeling overwhelmed.	event feeling
	•	_
	•	_
	•	_
	•	-

#### 4.8 Focusing on Good Days

We all have bad days at work, but there are also moments that remind you why you do this work.

- Think about a rewarding moment at your job.
- What are 3 things that you love/enjoy about your job?
- Think about 5 people whose lives you've touched.
- · Why did you take your current job?
- What are 3 compliments you have received from your co-workers, or 3 things you think you do well?

Adapted from "What about you? A workbook for those who work with others" by Volk, Guarino, Grandin & Clervil (2008). The National Center on Family Homelessness.

#### 4.9 Right Fit Therapist

#### 10 questions to ask when choosing a therapist

Whether you get a recommendation for a therapist from your primary care doctor, a friend, or your insurance company, finding out about his or her background and training can help you feel comfortable with your choice.

Here are some questions to ask before settling on a therapist:

- 1. What's your training (i.e., what certification or degrees do you hold)?
- 2. How long have you worked in this field?
- 3. What kinds of treatment or therapy do you think might help me?
- 4. What are the advantages and disadvantages of different approaches to treatment, including medications?
- 5. How does the type of treatment you offer work?
- 6. What are the chances that treatment will succeed?
- 7. How soon should I start feeling better?
- 8. How will we assess my progress?
- 9. What should I do if I don't feel better?
- 10. How much will treatment cost?

It's hard for a therapist to give precise answers to some of these questions, because no single therapist or type of treatment is best for everyone. But there are some general responses you should be looking for: The therapist should easily be able to describe his or her formal training and certification, for example. And while there's a tendency for mental health professionals to offer only the particular type of psychotherapy that they do best, it's a good sign if the person can describe the merits and drawbacks of different types of treatment, including ones he or she doesn't do.

It's also a good idea to ask your therapist to periodically check in with you about your progress. If you don't feel there's been improvement after several months, consider getting a second opinion.

#### **4.10 Workplace Wellness Inventory**

#### 2 minutes

- Smile
- · Breathe deeply
- · Make coffee or tea
- Stretch
- Sign up for a training opportunity
- Thank someone
- Tell a joke to a co-worker
- Have a "2min dance party"

#### 5 minutes

- Respond to an email that has been nagging you
- Have a conversation with someone who you don't usually work with
- Schedule a team meeting
- Straighten up one of the common areas

#### 10 minutes

- Clean up your workspace (or at least a part of it!)
- Plan a party to celebrate an accomplishment or milestone
- Discuss training opportunities with your supervisor
- Do a wellness activity with your colleagues at a staff meeting

#### 30 minutes

- Eat lunch with your colleagues
- · Sit or walk outside
- Assess your wellness plan
- Discuss self-care, burnout and compassion fatigue at a staff meeting
- Have a "walking meeting" with a colleague